



Reflections on a judicial career

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I am told that I was assigned more than 12,000 cases during my time as a bankruptcy judge for the U.S. Bankruptcy Court for the District of Delaware and presided over at least 43 large public company cases. I am also told that the debtor companies, on average, spent about 350 days in bankruptcy and had almost \$3 billion in assets, around \$1.3 billion in annual sales and more than 5,000 employees. For reasons that I will explain shortly, I am somewhat disquieted to learn that I leave behind more than 250 written decisions found on the Westlaw database.

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